Statement of Changes in Beneficial Ownership

1. Name and Address of Reporting Person
   Le Phong
   (Last) (First) (Middle)
   C/O MICROSTRATEGY INCORPORATED
   1850 TOWERS CRESCENT PLAZA
   (Street)
   TYSONS CORNER VA 22182
   (City) (State) (Zip)

2. Issuer Name and Ticker or Trading Symbol
   MICROSTRATEGY Inc [ MSTR ]

5. Relationship of Reporting Person(s) to Issuer
   Director
   X Officer (give title below)
   President & CFO

3. Date of Earliest Transaction (Month/Day/Year)
   03/01/2021

4. If Amendment, Date of Original Filed (Month/Day/Year)

6. Individual or Joint/Group Filing (Check Applicable Line)
   X Form filed by One Reporting Person
   Form filed by More than One Reporting Person

Form filed by One Reporting Person
Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934
or Section 30(h) of the Investment Company Act of 1940

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### Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned

<table>
<thead>
<tr>
<th>1. Title of Security (Instr. 3)</th>
<th>2. Transaction Date (Month/Day/Year)</th>
<th>2A. Deemed Execution Date, if any (Month/Day/Year)</th>
<th>3A. Deemed Execution Date, if any (Month/Day/Year)</th>
<th>3. Transaction Code (Instr. 8)</th>
<th>4. Securities Acquired (A) or Disposed Of (D) (Instr. 3, 4 and 5)</th>
<th>5. Amount of Securities Beneficially Owned Following Reported Transaction(s) (Instr. 3 and 4)</th>
<th>6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4)</th>
<th>7. Nature of Indirect Beneficial Ownership (Instr. 4)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Class A Common Stock</td>
<td>03/01/2021</td>
<td>M</td>
<td>6,200</td>
<td>A</td>
<td>$189.16</td>
<td>6,200</td>
<td>D</td>
<td>D</td>
</tr>
<tr>
<td>Class A Common Stock</td>
<td>03/01/2021</td>
<td>S</td>
<td>3,000</td>
<td>D</td>
<td>$800.01(1)</td>
<td>3,200</td>
<td>D</td>
<td>D</td>
</tr>
<tr>
<td>Class A Common Stock</td>
<td>03/01/2021</td>
<td>S</td>
<td>971</td>
<td>D</td>
<td>$801.44(2)</td>
<td>2,229</td>
<td>D</td>
<td>D</td>
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<tr>
<td>Class A Common Stock</td>
<td>03/01/2021</td>
<td>S</td>
<td>490</td>
<td>D</td>
<td>$802.08(3)</td>
<td>1,739</td>
<td>D</td>
<td>D</td>
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<tr>
<td>Class A Common Stock</td>
<td>03/01/2021</td>
<td>S</td>
<td>1,733</td>
<td>D</td>
<td>$803.54(4)</td>
<td>6</td>
<td>D</td>
<td>D</td>
</tr>
<tr>
<td>Class A Common Stock</td>
<td>03/01/2021</td>
<td>S</td>
<td>6</td>
<td>D</td>
<td>$804.48(5)</td>
<td>0</td>
<td>D</td>
<td>D</td>
</tr>
<tr>
<td>Class A Common Stock</td>
<td>03/02/2021</td>
<td>M</td>
<td>3,800</td>
<td>A</td>
<td>$189.16</td>
<td>3,800</td>
<td>D</td>
<td>D</td>
</tr>
<tr>
<td>Class A Common Stock</td>
<td>03/02/2021</td>
<td>S</td>
<td>1,058</td>
<td>D</td>
<td>$800.14(6)</td>
<td>2,742</td>
<td>D</td>
<td>D</td>
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<tr>
<td>Class A Common Stock</td>
<td>03/02/2021</td>
<td>S</td>
<td>518</td>
<td>D</td>
<td>$801.06(7)</td>
<td>2,224</td>
<td>D</td>
<td>D</td>
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<tr>
<td>Class A Common Stock</td>
<td>03/02/2021</td>
<td>S</td>
<td>108</td>
<td>D</td>
<td>$802.17(8)</td>
<td>2,116</td>
<td>D</td>
<td>D</td>
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<tr>
<td>Class A Common Stock</td>
<td>03/02/2021</td>
<td>S</td>
<td>100</td>
<td>D</td>
<td>$804</td>
<td>2,016</td>
<td>D</td>
<td>D</td>
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<tr>
<td>Class A Common Stock</td>
<td>03/02/2021</td>
<td>S</td>
<td>475</td>
<td>D</td>
<td>$805.18(9)</td>
<td>1,541</td>
<td>D</td>
<td>D</td>
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<tr>
<td>Class A Common Stock</td>
<td>03/02/2021</td>
<td>S</td>
<td>495</td>
<td>D</td>
<td>$806.91(10)</td>
<td>1,046</td>
<td>D</td>
<td>D</td>
</tr>
<tr>
<td>Class A Common Stock</td>
<td>03/02/2021</td>
<td>S</td>
<td>446</td>
<td>D</td>
<td>$807.23(11)</td>
<td>600</td>
<td>D</td>
<td>D</td>
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<tr>
<td>Class A Common Stock</td>
<td>03/02/2021</td>
<td>S</td>
<td>400</td>
<td>D</td>
<td>$808.74(12)</td>
<td>200</td>
<td>D</td>
<td>D</td>
</tr>
<tr>
<td>Class A Common Stock</td>
<td>03/02/2021</td>
<td>S</td>
<td>100</td>
<td>D</td>
<td>$809.8</td>
<td>100</td>
<td>D</td>
<td>D</td>
</tr>
<tr>
<td>Class A Common Stock</td>
<td>03/02/2021</td>
<td>S</td>
<td>100</td>
<td>D</td>
<td>$811.23</td>
<td>0</td>
<td>D</td>
<td>D</td>
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</tbody>
</table>

### Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)

<table>
<thead>
<tr>
<th>1. Title of Derivative Security (Instr. 3)</th>
<th>2. Conversion or Exercise Price of Derivative Security</th>
<th>2A. Deemed Execution Date, if any (Month/Day/Year)</th>
<th>3A. Deemed Execution Date, if any (Month/Day/Year)</th>
<th>4. Transaction Code (Instr. 8)</th>
<th>5. Number of Derivative Securities Acquired (A) or Disposed Of (D) (Instr. 3, 4 and 5)</th>
<th>6. Date Exercisable and Expiration Date (Month/Day/Year)</th>
<th>7. Title and Amount of Securities Underlying Derivative Security (Instr. 3 and 4)</th>
<th>8. Price of Derivative Security (Instr. 5)</th>
<th>9. Number of Derivative Securities Beneficially Owned Following Reported Transaction(s) (Instr. 4)</th>
<th>10. Ownership Form: Direct (D) or Indirect (I) (Instr. 4)</th>
<th>11. Nature of Indirect Beneficial Ownership (Instr. 4)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Employee Stock Option (Right to buy)</td>
<td>$189.16</td>
<td>03/01/2021</td>
<td>M</td>
<td>6,200(13)</td>
<td>03/08/2027                                                              Class A Common Stock</td>
<td>6,200(14)</td>
<td>$0.00(14)</td>
<td>33,800(14)</td>
<td>D</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Employee Stock Option (Right to buy)</td>
<td>$189.16</td>
<td>03/02/2021</td>
<td>M</td>
<td>3,800(15)</td>
<td>03/08/2027                                                              Class A Common Stock</td>
<td>3,800(16)</td>
<td>$0.00(16)</td>
<td>30,000(16)</td>
<td>D</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Explanation of Responses:
1. The reported price is a weighted average price. These shares were purchased in multiple transactions at prices ranging from $800.00 to $800.27 per share, inclusive. The reporting person undertakes to provide MicroStrategy Incorporated, any security holder of MicroStrategy Incorporated, or the staff of the Securities and Exchange Commission, upon request, full information regarding the number of shares purchased at each price within the range set forth in this footnote.

2. The reported price is a weighted average price. These shares were purchased in multiple transactions at prices ranging from $801.00 to $801.99 per share, inclusive. The reporting person undertakes to provide MicroStrategy Incorporated, any security holder of MicroStrategy Incorporated, or the staff of the Securities and Exchange Commission, upon request, full information regarding the number of shares purchased at each price within the range set forth in this footnote.

3. The reported price is a weighted average price. These shares were purchased in multiple transactions at prices ranging from $802.00 to $802.41 per share, inclusive. The reporting person undertakes to provide MicroStrategy Incorporated, any security holder of MicroStrategy Incorporated, or the staff of the Securities and Exchange Commission, upon request, full information regarding the number of shares purchased at each price within the range set forth in this footnote.

4. The reported price is a weighted average price. These shares were purchased in multiple transactions at prices ranging from $803.00 to $803.99 per share, inclusive. The reporting person undertakes to provide MicroStrategy Incorporated, any security holder of MicroStrategy Incorporated, or the staff of the Securities and Exchange Commission, upon request, full information regarding the number of shares purchased at each price within the range set forth in this footnote.

5. The reported price is a weighted average price. These shares were purchased in multiple transactions at prices ranging from $804.11 to $804.78 per share, inclusive. The reporting person undertakes to provide MicroStrategy Incorporated, any security holder of MicroStrategy Incorporated, or the staff of the Securities and Exchange Commission, upon request, full information regarding the number of shares purchased at each price within the range set forth in this footnote.

6. The reported price is a weighted average price. These shares were purchased in multiple transactions at prices ranging from $800.00 to $800.88 per share, inclusive. The reporting person undertakes to provide MicroStrategy Incorporated, any security holder of MicroStrategy Incorporated, or the staff of the Securities and Exchange Commission, upon request, full information regarding the number of shares purchased at each price within the range set forth in this footnote.

7. The reported price is a weighted average price. These shares were purchased in multiple transactions at prices ranging from $801.00 to $801.97 per share, inclusive. The reporting person undertakes to provide MicroStrategy Incorporated, any security holder of MicroStrategy Incorporated, or the staff of the Securities and Exchange Commission, upon request, full information regarding the number of shares purchased at each price within the range set forth in this footnote.

8. The reported price is a weighted average price. These shares were purchased in multiple transactions at prices ranging from $802.15 to $802.50 per share, inclusive. The reporting person undertakes to provide MicroStrategy Incorporated, any security holder of MicroStrategy Incorporated, or the staff of the Securities and Exchange Commission, upon request, full information regarding the number of shares purchased at each price within the range set forth in this footnote.

9. The reported price is a weighted average price. These shares were purchased in multiple transactions at prices ranging from $805.05 to $805.75 per share, inclusive. The reporting person undertakes to provide MicroStrategy Incorporated, any security holder of MicroStrategy Incorporated, or the staff of the Securities and Exchange Commission, upon request, full information regarding the number of shares purchased at each price within the range set forth in this footnote.

10. The reported price is a weighted average price. These shares were purchased in multiple transactions at prices ranging from $806.07 to $807.02 per share, inclusive. The reporting person undertakes to provide MicroStrategy Incorporated, any security holder of MicroStrategy Incorporated, or the staff of the Securities and Exchange Commission, upon request, full information regarding the number of shares purchased at each price within the range set forth in this footnote.

11. The reported price is a weighted average price. These shares were purchased in multiple transactions at prices ranging from $807.18 to $807.93 per share, inclusive. The reporting person undertakes to provide MicroStrategy Incorporated, any security holder of MicroStrategy Incorporated, or the staff of the Securities and Exchange Commission, upon request, full information regarding the number of shares purchased at each price within the range set forth in this footnote.

12. The reported price is a weighted average price. These shares were purchased in multiple transactions at prices ranging from $808.49 to $809.44 per share, inclusive. The reporting person undertakes to provide MicroStrategy Incorporated, any security holder of MicroStrategy Incorporated, or the staff of the Securities and Exchange Commission, upon request, full information regarding the number of shares purchased at each price within the range set forth in this footnote.

13. The 6,200 shares exercised on March 1, 2021 pursuant to this option vested on March 8, 2018. Of the remaining 33,800 shares subject to this option, 3,800 shares vested on March 8, 2018, 10,000 shares vested on March 8, 2019, 10,000 shares vested on March 8, 2020, and 10,000 shares are scheduled to vest on March 8, 2021.

14. See Exhibit A.

15. The 3,800 shares exercised on March 2, 2021 pursuant to this option vested on March 8, 2018. Of the remaining 30,000 shares subject to this option, 10,000 shares vested on March 8, 2019, 10,000 shares vested on March 8, 2020, and 10,000 shares are scheduled to vest on March 8, 2021.

Remarks: /s/ W. Ming Shao, Attorney-in-Fact 03/03/2021

** Signature of Reporting Person Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

* If the form is filed by more than one reporting person, see Instruction 4 (b)(v).


Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.
Exhibit A:

Mr. Le also directly owns an employee stock option to purchase 40,000 shares of Class A common stock with (i) an exercise price of $131.53 per share and (ii) an expiration date of February 8, 2028. Of the 40,000 shares subject to this option, 20,000 shares vested on February 8, 2021 and 20,000 shares are scheduled to vest on February 8, 2022.

Mr. Le also directly owns an employee stock option to purchase 75,000 shares of Class A common stock with (i) an exercise price of $151.60 per share and (ii) an expiration date of November 22, 2029. Of the 75,000 shares subject to this option, 25,000 shares are scheduled to vest on November 22, 2021, 25,000 shares are scheduled to vest on November 22, 2022, and 25,000 shares are scheduled to vest on November 22, 2023.

Mr. Le also directly owns restricted stock units with the contingent right to receive 1,000 shares of Class A common stock. Of these 1,000 shares, 250 shares are scheduled to vest on November 13, 2021, 250 shares are scheduled to vest on November 13, 2022, 250 shares are scheduled to vest on November 13, 2023, and 250 shares are scheduled to vest on November 13, 2024.

Mr. Le also directly owns an employee stock option to purchase 40,000 shares of Class A common stock with (i) an exercise price of $691.23 per share and (ii) an expiration date of February 23, 2031. Of the 40,000 shares subject to this option, 10,000 shares are scheduled to vest on February 23, 2022, 10,000 shares are scheduled to vest on February 23, 2023, 10,000 shares are scheduled to vest on February 23, 2024 and 10,000 shares are scheduled to vest on February 23, 2025.